### **Monitoring Agency**

Flexible Management of EU Milk Supply

Expertise commissioned by the European Milk Board (EMB)

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- 2. Milk crisis: The future has already started
- 3. Why we need new market instruments
- 4. Proposal: Monitoring Agency



### Our starting point















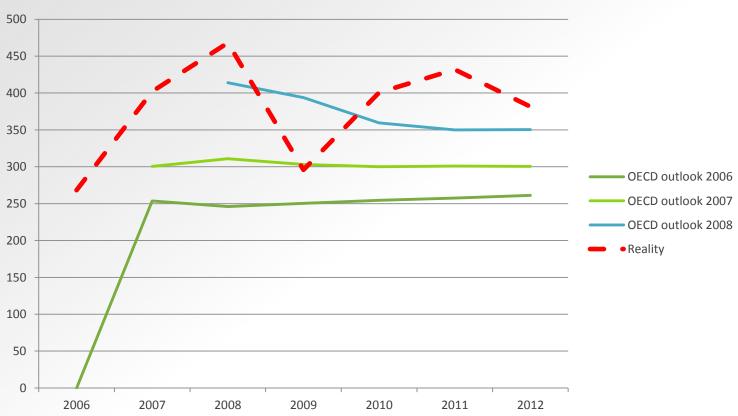




### **Forecasts and reality**

### Forecasts are fine – but reality changes quickly

Forecast export price cheddar in USD/100 kg



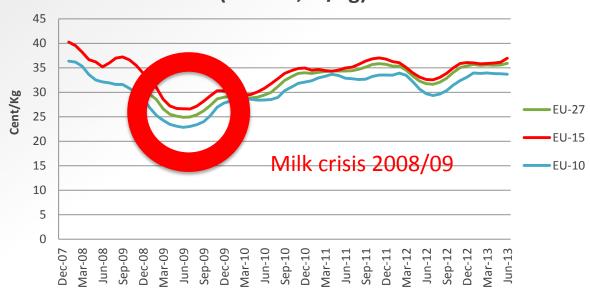
### Milk crisis: The future has already started



### Globalisation and new challenges

- De-regulation of EU milk market(s)
- Surplus and falling farm gate prices
- Strong impact of volatile global milk prices on EU milk prices
- Crisis 2008/09 after price peak 2007

## Development of farm gate milk price in the EU (real fat, ct/kg)

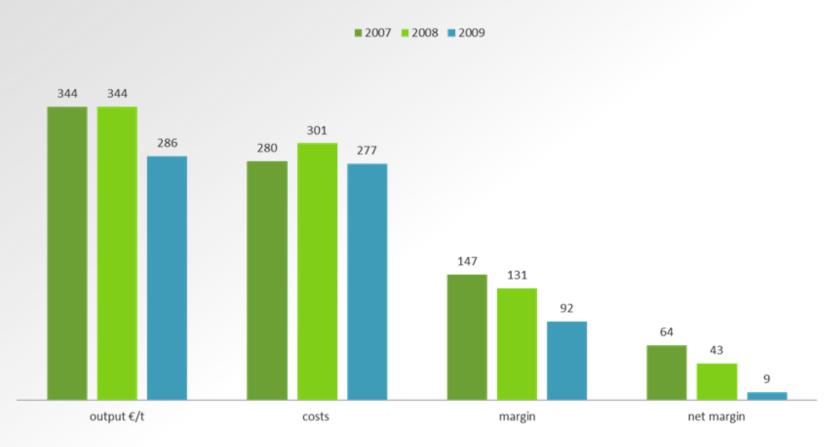


Source: Circa.eu Basic Dairy Statistic



### Impact of the crisis on dairy farms in EU-27

#### Output, cost, margins in milk specialised farms EU-27

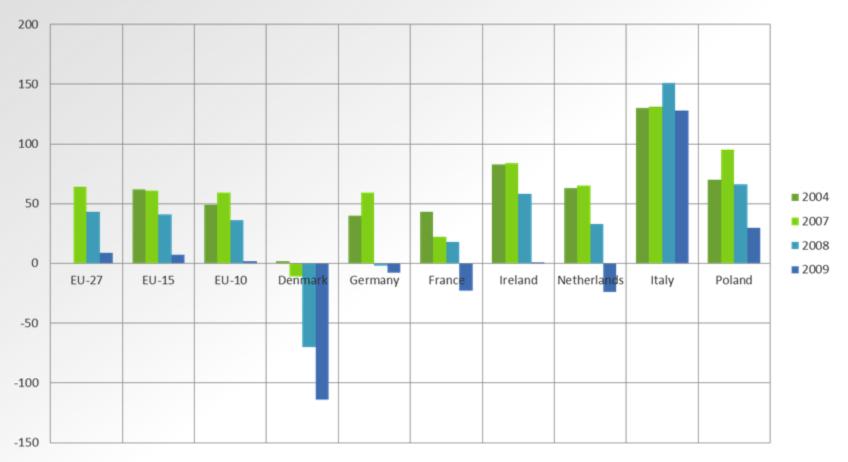






### ...with large differences between EU member states

#### Milk net margin (in euro/t) in milk specialised farms





### Loss of income

### Farm net income per annual work unit in milk specialised farms (in euro)



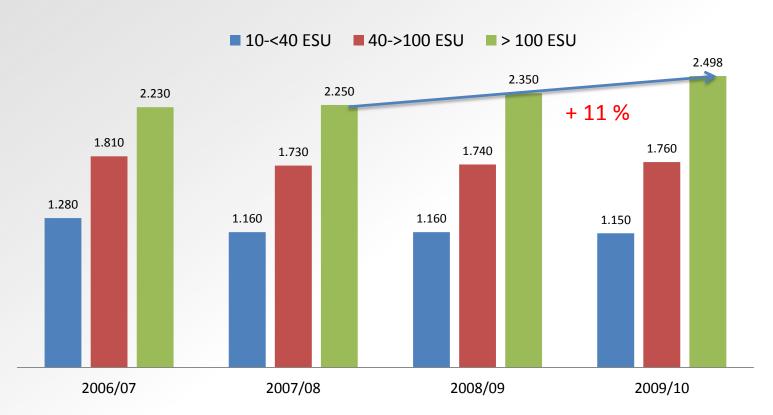


Source: EU COM (2013) Dairy farms report, FADN-data



### Increase of liabilities...

# Liabilities in Euro/ha in milk specialised farms in Germany (classified by European size units)

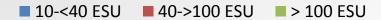


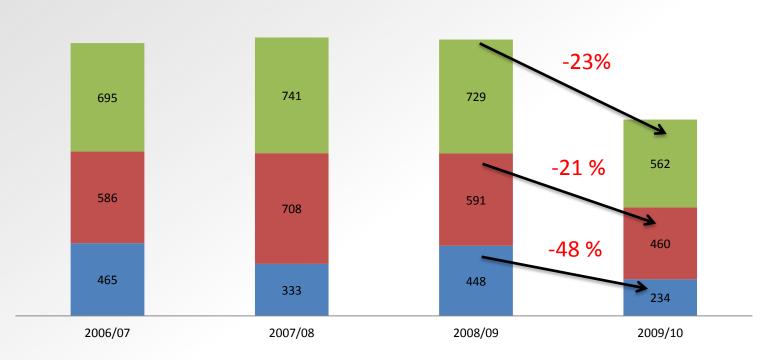
Source: FADN data



### ...and postponed investments

#### Investments in euro/ha in milk specialised farms in Germany





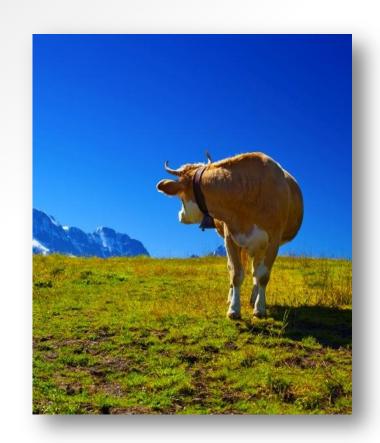
Source: FADN data



### Dramatic increase in farm exits from 2007 to 2009

- EU-27: One in three milk producers quit
- EU-15: One in five milk producers quit
- EU-10: Particularly strong decrease
- → EU milk supply still secure in the future?

+ Expensive crisis management





### Why we need new market instruments



### First steps...

### Milk package and safety net

#### Reports (EU-COM, EU Court of auditors, German competition authority)

- → More competition for raw milk prices und therefore more negotiation power for dairy farmers necessary
- → Milk package: good direction, but not sufficient

#### Safety net of CAP

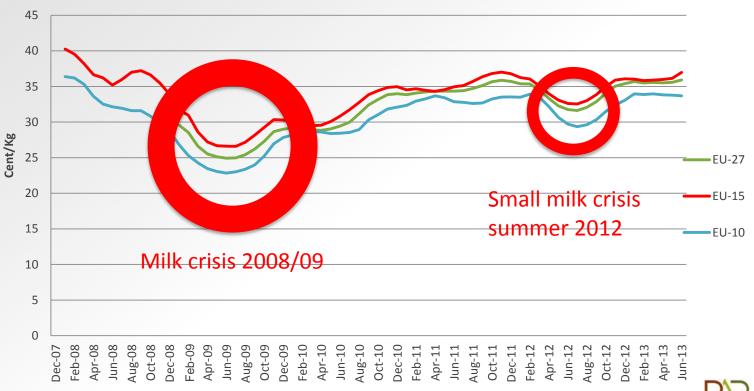
- → Intervention: price level too low + not tackling the source
- → Direct payments: necessary, but no answer to volatile prices and not a suitable crisis instrument



### ...but new answers needed

### Prices rise, but do not cover the cost of milk production

#### Development of farm gate milk price in the EU (real fat, ct/kg)

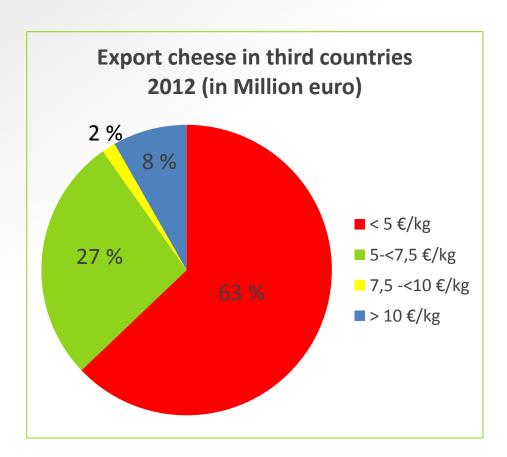




# Global milk market: some opportunities and a lot of risks

### **EU** milk surplus increases risks

- Less opportunities in global markets than promised
- Global market with few participants and speculative/ psychological influences
- Environmental and climaterelated risks
- Risks related to international financial markets



Source: EU external trade data base, own calculations





### **Uncontrolled milk surplus**



A challenge for the stability of EU markets and prices



Following the example of Switzerland?

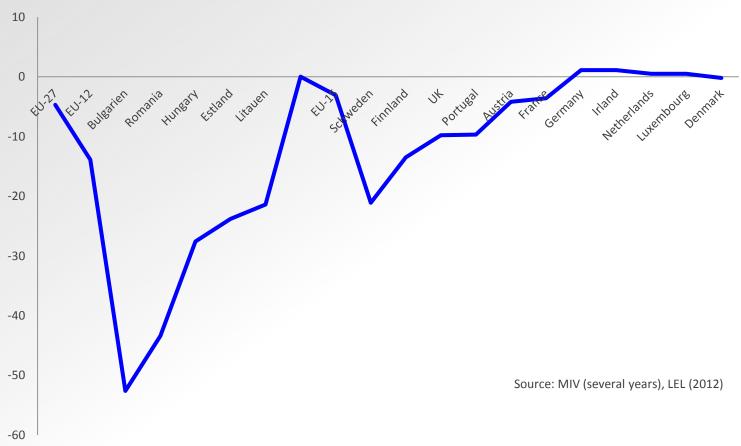
or

Striking a new path – as the USA are likely to do?



### **Unequal growth of milk production in EU-27**

#### Over and under delivery of milk quota 2011/12 in % in EU-27



### **Growth limits reached**



# Limits to growth of production in milk regions almost reached

- Availability of land (biofuels and milk compete for land)
- Cows reaching their production limit
- EFSA 2009: Zero-grazing increases risks to animal welfare
- Society concerned about ethical questions



### Who is going to milk the cows?





### What is needed

#### Reliable and flexible framework

- Survey on milk supply and demand
- Instrument for flexible milk market management
- to stabilise supply and demand in milk markets
- to stabilise prices at a level covering cost of production
- to strengthen the resilience of EU milk producers
- to stabilise production of milk also in less favoured areas, mountain areas and Eastern Europe
- → to mitigate the risks resulting from global milk market influences



### Scope of action

#### Realisation of Art. 39, Treaty on the functioning of the EU

- to stabilise markets
- to ensure a fair standard of living
- > to ensure that supplies reach consumers at reasonable prices

#### Past experiences of scope of action

- The delivery boycott 2008 had a temporary stabilising impact on the milk price in Germany
- Reduction of 1 to 2 % of EU milk volume had a stabilising effect on EU milk markets during the milk crisis in 2009
- Comparable effect of scarcity of EU milk supply (535.000 tons) in 2012



# EU policy measures have to balance the interests of all stakeholders





### **Solution: Monitoring Agency**



### **Basic aims and requirements**

#### Aims

- Flexible adjustment of milk volume to demand to restore market equilibrium
- Stabilisation of milk prices to cover the average cost of milk production
- Ensure security of milk supply in the EU

#### Requirements

- The Monitoring Agency is a European agency/institution
- Decisions are generally binding



### **Concept Monitoring Agency**

### **Producers**

Milk price necessary to cover production costs



### Milk market

Current milk price



### **Monitoring Agency**

Market analysis at least every four months



### **Dairies**

Possible sales of milk at cost-covering price



#### Representation:

Producers, Consumers, Dairies, Policy makers

Recommendation for the milk volume to be produced

### Supply management in detail

### Decision on the milk volume to be produced



# Implementation by public administration

- Adjustment of base quantity
- Via existing administrative bodies



# Implementation by producer organisations

- Adjustment of base quantity
- Compulsory membership for farmers
- Independent from dairy industry



#### Control loop/ body

Control of implementation at the level of individual farms and producer organisations

**Penalties in case of non-compliance** 



### **Steering instruments**

### Increase/reduction of volume at farm and producer organisation level

Prerequisites: Base quantity and external trade protection

1

#### Reserve

- 3-5% of delivery rights for adjustment of the base quantity
- Additional delivery rights are limited in time

2

#### Voluntary production cuts against compensation

- Implementation through public tender
- Funding: through super levy and private market regulation fund

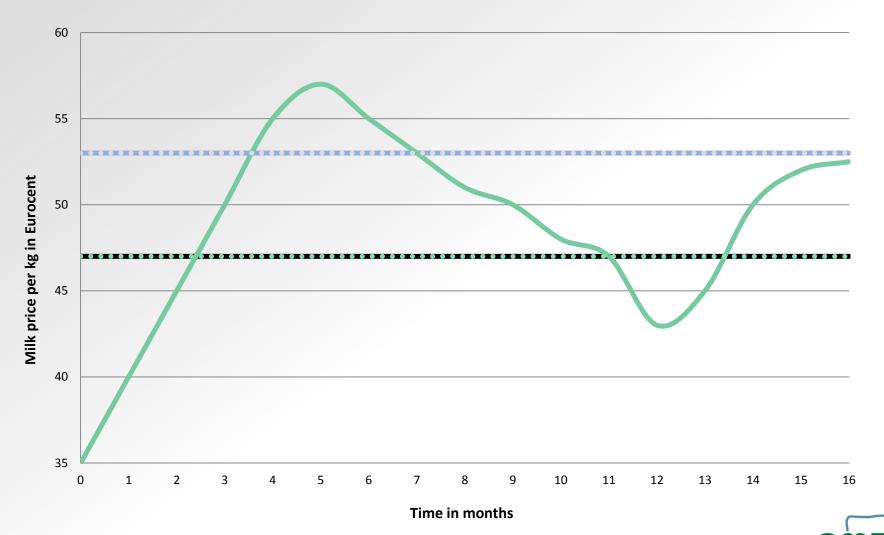
3

#### Strategic storage

- Crisis reserve, Balancing of natural variations in milk production volume
- Funding through own resources



### Milk price corridor



### Advantages of flexible milk supply management

Security of supply and stable \
consumer prices

Prevention instead of reaction to a crisis

Secure income for milk producers

Cost-neutral for public finances / no agricultural subsidies



# Thank you for your attention



